### Certain Program Integrity Truths Your Mom Won't Tell You...And Why

- You will not be able to increase your overall case production or your
   ROI however you measure it
- For most of you, keep doing things the way you've done them
- Your don't really have a friend in CMS
- Providers who are flagged through analytics are almost always innocent
  - Or they made an honest mistake
  - Or you/your expert/your program made a mistake
  - Or they were following the old rules
  - Or your extrapolation method is unfair
  - Or any extrapolation at all is unfair
  - What the hell is extrapolation?
- If there is fraud, it is an isolated bad provider

#### Why won't mom tell you?

- > Because she won't lie to you.
- > Providers, however, will. So will vendors.



### The Predictive Analytics Solution that Solves Your Problem

- >IBM.
- >SAS.
- >HP.
- >McKESSON.
- >Truven.
- Thompson.

- >RMIS.
- >Verizon.
- ➤Oracle.
- >KPMG.
- >FICO.

The secret: We don't live in Minority Report. We can't know what someone is thinking. No computer can tell you a claim is false, fraudulent or erroneously billed.



You still have to lay your hands on files. You still have to review the documentation.

In states with rapid processing, you're still chasing.

# The secret: some pay and chase is OK.

\$10,000,000 is bad, but \$10,000 is good.

The secret: someone stealing or carelessly billing Title XIX isn't saving the money.

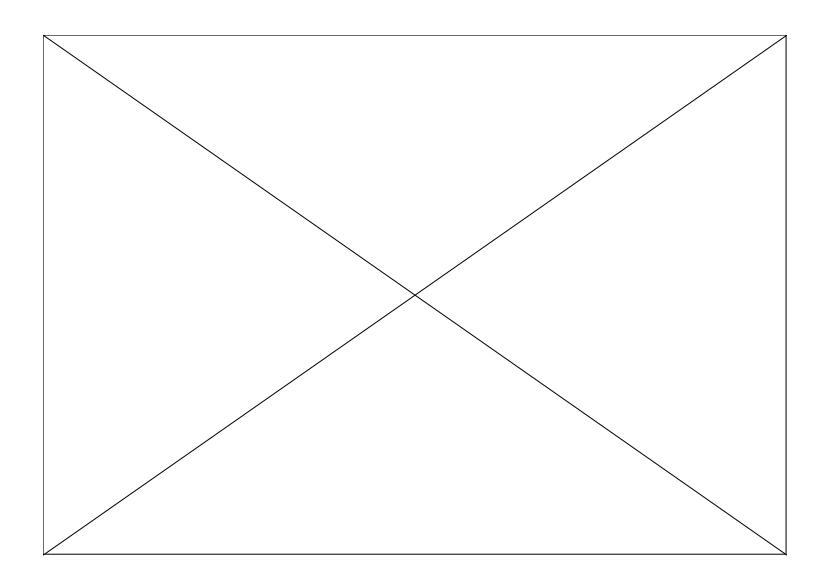
The secret: shorten the time between commission of the act and discovery.

## Texas Predictive Analytics identification project

- > 18 months
- > 15 vendors +/-
- >8 BAAs +/-
- Hundreds of hours of prep and meeting time
- ≥6 proofs of concept
- > 0 new cases

### So what did they find?

- Cases we knew about.
- Small cases.
- >And...
- Fraud in DME.



# POCs actually lost us money and cases

## So you want to buy "predictive analytics."

- Figure out what you need and want.
- ➤ Is it simple risk scoring?
- ➢ Is it a TQ based system?
- ➤ Is it data mining?
- ➤ Is it graph pattern analysis?

### What else do you need?

- Case management?
- Case tracking?
- >Extrapolation and sampling?

### What to expect

### You get what you pay for.

Data ain't cheap, and neither are the smart people who work with it.

#### **Demand Results**

- Set definite milestones with rewards and damages
- Stay away from percentage contracts unless they are percentage of recoveries
- Cheat. Copy. Steal someone else's work. Claim credit for someone else's ideas.

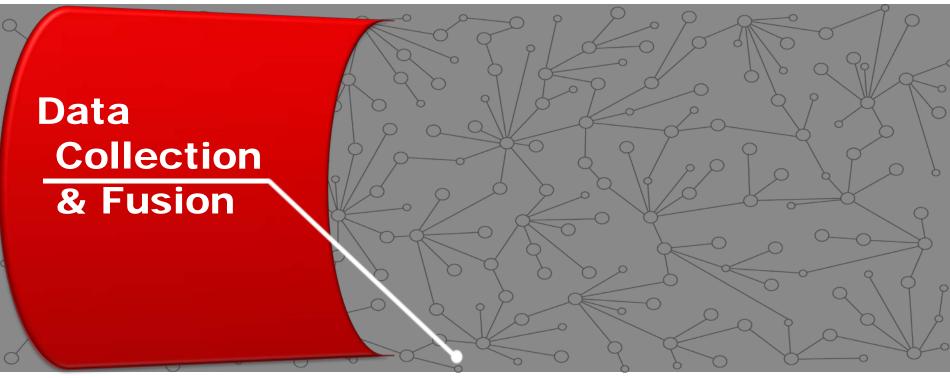
#### Texas chose GPA

Fraud is a behavior as well as an act. Identify the motivations and drivers, you can identify the act.

## Medicaid data is good, but what if you had...

- property tax data?
- > employment data?
- birth/death/marriage/divorce records?
- Dun & Bradstreet data? Lexis/Nexis?
- Motor vehicle data?
- Secretary of State lien, corporation and entity data?
- > Financial transaction data?
- Medicare data?

#### LYNXeon Fraud Workflow

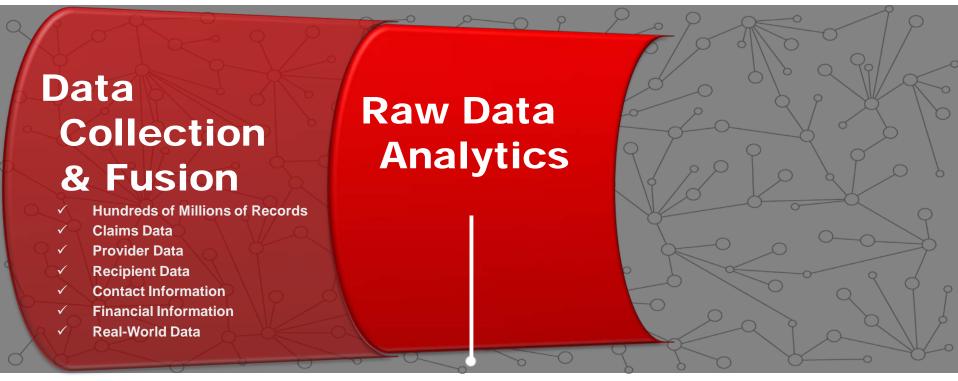


Hundreds of Millions of Records

- Claims Data
- Provider Data
  - Specialty
  - Subspecialty
  - Tax ID's
  - NPI's
  - Financial Info
  - Billing Groups
- Recipient Data

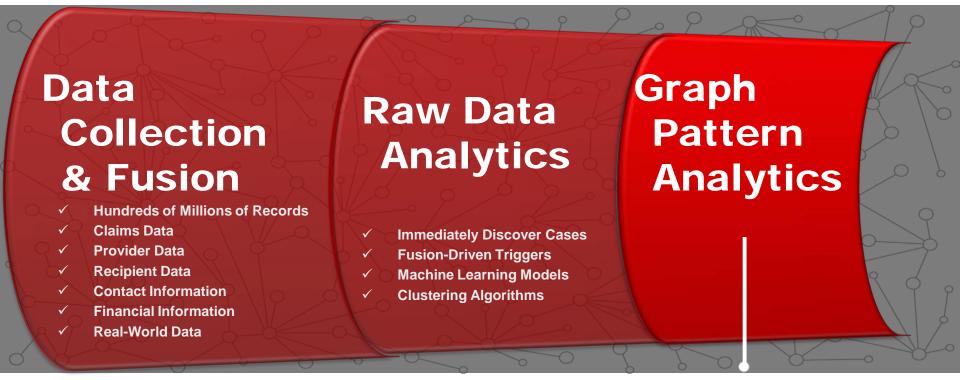
- Addresses
- Phone Numbers
- Rest-of-World Data
  - Fraud Scores
  - Patriot Act Risk Flags
  - Estimated Revenue
  - Bankruptcies
  - Commercial Credit Limits

#### LYNXeon Fraud Workflow



- Run Raw Data Analytics and Immediately Discover Cases Using:
  - Fusion-Driven Triggers
  - Machine Learning Models
  - Clustering Algorithms

#### LYNXeon Fraud Workflow



- Graph Pattern and Investigative Analytics to Hunt Down Fraud Using:
  - Large-Scale Visualization
  - Directed Expansion
  - Association Discovery
  - Pattern Query Language

# Recognize that you learn as much from failures as from successes.

Just make failing fast.

#### **OUTCOME:**

Loading just fee for service data and looking at just one area of service, LYNXeon identified:

- > \$200+ million in high-confidence overpayments (Excessive hours billing daily on multiple days over multiple weeks)
- \$180 million in high probability fraud (10 days/+12 hours billing daily)
- > Time to establish: fewer than six weeks

### No Silver Bullet



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